

ROTORK BOARD DIVERSITY & INCLUSION POLICY

The Board Diversity and Inclusion Policy (the “Policy”) sets out the Board of Rotork plc’s (the “Board”) approach to diversity, inclusion and equal opportunity for the Board of Directors and for senior management roles. All Rotork colleagues are expected to comply with the Group’s People policies including our Code of Conduct, Respect at Work and Equal Opportunities Policies and this policy extends these provisions to the Board.

The Board recognises the importance and value of diversity, and Rotork is committed to nurturing an inclusive and respectful culture where our people feel they belong and deliver their best. Our commitment to diversity, inclusion and equal opportunities is built across the way we work within our business and our DNA of “We Grow Together” and “We Win as a Team” reinforce our commitment to welcoming diversity and difference.

- 1) The Board is committed to ensuring that its membership reflects diversity in its broadest sense. We believe that to provide a range of perspectives, insights, and challenge to support good decision making and to enable achievement of its strategic objectives, this requires a combination of skills, experience, race, age, gender, educational and professional background, thinking and other relevant personal attributes.
- 2) When making new appointments the Board considers what is required from a diversity, inclusion and equal opportunities perspective to ensure a rounded Board and the benefits each candidate can bring. In particular, the Board ensures a sustainable and broad pool of potential candidates reflect the Board’s diversity commitments in respect to gender and ethnicity, among other diversity aspects and considers candidates for Non-Executive Director appointments from a wider pool, including those with little or no previous FTSE Board experience. When recruiting Board candidates, the Committee will only engage search firms that have signed up to the Voluntary Code of Conduct for Executive Search Firms.
- 3) The Board is committed to ensuring that its actions concerning diversity, inclusion and equal opportunity are in line with the Rotork Code of Conduct and with the Company’s DNA of We Value our Customer, We Grow Together and We Win as a Team in all its dealings including with colleagues, customers, and other stakeholders.
- 4) The Board is committed to the terms of the 30% Club, of which it is a member and will aim to meet any recommendations set out by the FTSE Women Leader Review (formerly Hampton Alexander review). As at the date of this policy, the Board composition stands at 50% female and meets the requirements in respect of female representation within the Chair, SID and Executive Board roles. The Group already meets the objectives of the Parker Review for at least one ethnic diverse Board member by 2024 with 25% of the Board ethnically diverse since September 2021.
- 5) The Board also recognises its role in driving diversity and inclusion and equal opportunities across the organisation and places high importance on ensuring diversity in senior

management within the Group. This includes through hiring, internal promotional activity and through developing a diverse pipeline. Our early careers programme supports the delivery of our long term objective to increase the percentage of senior management roles held by women and other underrepresented groups and we aim for a minimum of 50% diverse representation on these programmes. Our aims are underpinned by a range of policies within the Group to ensure unbiased recruitment, selection, career, and promotion opportunities.

- 6) Rotork's sustainability framework has been developed around our priority sustainable topics and the associated UK sustainable Development Goals (SDGs). These include Gender Equality and Decent Work and Economic Growth (through our Fair Pay Framework) which together forms our Making a Positive Social Impact pillar.
- 7) The Board ensures that as well as meeting its Gender Pay Reporting obligations, it also publicly declares Ethnicity Pay Reporting figures.
- 8) Progress is monitored by the Board through Nomination Committee and Board agenda items and is built into the assessment of executive performance and their remuneration. This progress is disclosed in the Company's annual report. This Policy will be published on the Group's website and will be reviewed annually to ensure it continues to be effective and aligned with best practice, the requirements of the UK Corporate Governance Code and any other relevant legislation and/or regulation.

2 May 2025